

May 2020

The New Zealand Police National Operating Model: 2017

Taking every opportunity to prevent harm through strategies to prevent crime and victimization



Prevention First

NATIONAL OPERATING STRATEGY



New Zealand
POLICE
Nga Pirihimana O Aotearoa

Safer Communities Together

Police Districts


**Boundary lines indicative only*



2007-2008



Global Financial Crisis – Impact on NZ

- 
- Demand for public services
 - Complexity of policing environment
 - Social costs of crime

Sector costs grow by 79% in the 10 years 1999 to 2009

Ever Increasing demands on Police

- Changes in social, demographic and economic conditions
- Lack of productivity enhancing technology
- Officers largely in reactive mode
- Managing outdated processes



Policing Excellence

Policing Excellence workstreams

1. Police Model
2. Alternative Resolutions
3. Case Management
4. Crime Reporting Line
5. Rostering to Reduce Demand
6. Mobility
7. Cost Recovery
8. Policing Act Opportunities
9. Support Services to the Front Line
10. Asset Management
11. Performance Management

Prevention First

NATIONAL OPERATING STRATEGY 2011 » 2015



A photograph of a police officer in a blue uniform and a black cap with a white checkered band. She is looking through binoculars. In the background, another police officer in a similar uniform is visible. The scene is outdoors, with green foliage and a wooden door frame in the foreground.

“We’re now a Police service with a clear focus on crime prevention – driving down crime through a **purposeful focus on repeat victims, offenders and locations.”**

Commissioner **Mike Bush**

The responsibility of all Police

Prevention first requires all staff to:

- Be aware of and leverage off community services and networks to protect vulnerable people, particularly **repeat victims**
- Act with urgency against priority and **prolific offenders**
- Develop innovative and sustainable, practical solutions using problem solving approaches to manage crime hotspots and **priority locations**.



Core components of Prevention First



A police officer in a light blue uniform with a dark vest and a peaked cap with a checkered band is engaged in a conversation with a young man wearing a white button-down shirt. The officer is on the right, gesturing with his right hand. The man is on the left, looking towards the officer. In the background, another police officer is visible, and a building with a crest is partially seen. The scene is outdoors with trees and a bright sky.

“Prevention First is not about having more staff. **Effective deployment is critical to the success of Prevention First.”**


5 drivers of crime

1. Family violence
2. Youth
3. Roads
4. Organised crime
5. Alcohol harm

Understanding and responding to the drivers of crime

Our priorities are:

1. To reduce the social impact of **organised crime and drugs**.
2. To foster a culture of responsible drinking and reduce incidents of **alcohol** related offending and victimisation.
3. To keep vulnerable **children and young people** safe and decrease the number of young people represented in the criminal justice system.
4. To support and protect vulnerable and dysfunctional **families**, lift the veil of secrecy around family violence and child abuse and expose familiar organised crime groups.
5. To reduce death and serious injury on our **roads**.

A police officer in a blue uniform and cap is standing and talking to a young man with brown hair wearing a dark blue t-shirt. The officer is looking at the man with a serious expression. They are in an indoor setting with large windows in the background. The officer's vest has a 'POLICE' patch and a white ribbon. The man's t-shirt has a small white logo on the back.

“Instead of getting out of bed and saying ‘who can I lock up?’ It’s about ‘what crime can I prevent today?**’ It’s a mind-set change for all Police.”**



“In my experience, strong leadership has helped all staff get in behind the new strategy.”

Prevention First Āraia i te tuatahi

NATIONAL OPERATING MODEL 2017



Taking every opportunity to prevent harm Āraia te hē i ngā wā katoa

6 drivers of demand

1. Family violence
2. Youth
3. Roads
4. Organised crime
5. Alcohol harm
- 6. Mental Health**

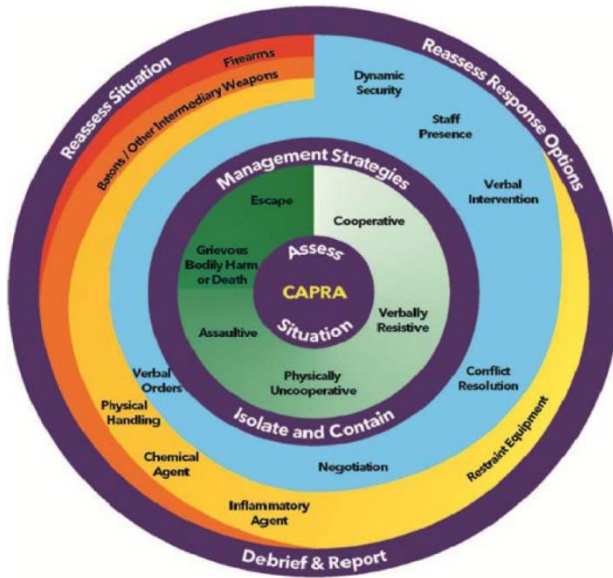


**“Prevention First works best when
partner agencies and iwi are involved.
Having a good working relationship
with other agencies is critical.”**

Where does problem solving fit into this?

Problem Solving Models

SARA



PANDA

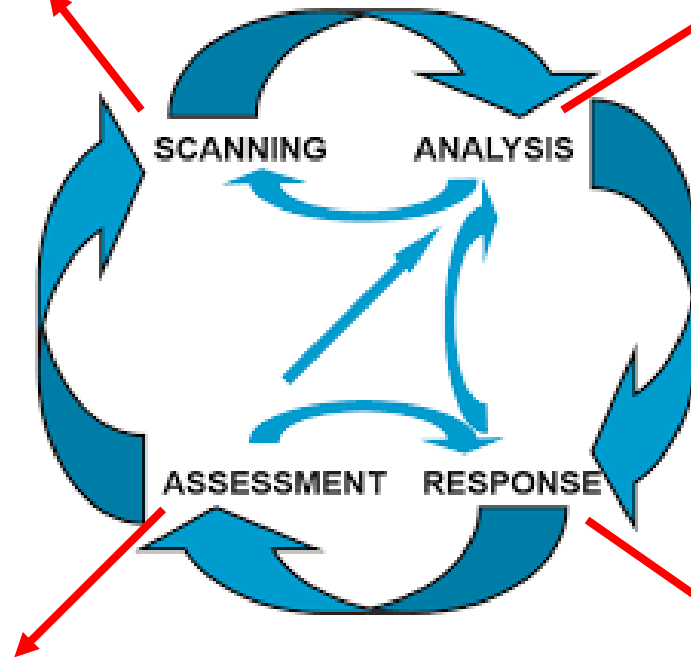


S		A	R		A	
Scan		Analyse	Respond		Assess	
S	P	A	T	I	A	L
Scan	Prioritise	Analyse	Task	Intervene	Assess	Learn

SARA overview

Identify the problem

Understand the problem



Determine whether
intervention
effectively target the
problem

Consider and implement
intervention to the
underlying cause of the
problem

Applications of SARA

High risk prisoner reintegration

Methamphetamine use

Road fatalities and injuries

Burglaries

Retail theft

Student parties

Alcohol related public place violence

Family Violence

Sexual Assault

Organised Crime



INTEGRATED
SAFETY RESPONSE

New Zealand Government

FAMILY HARM & VIOLENCE

Integrated Safety Response



48% reduction in
children witnessing or
exposed to family violence

(Based on Support Services data analysis)

Te Pae Oranga

- Whānau Ora approach to improving wellbeing and reducing harm from crime using values of manaakitanga and whakawhanaungatanga
- Participants committed 22.5% less harm from re-offending than comparison group

A fairer, more humane system than the court system...as a non-Māori, I have seen an angle of Māori culture I had never seen before, and I am the better for it” (Participant)



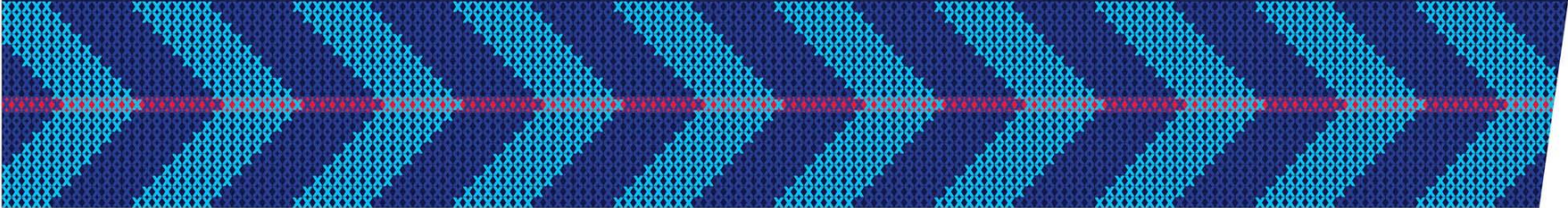


You Matter to Us

The Jollie Street Hub Project

A Prevention First Response to reduce social harm and positively impact on poverty, wellbeing and education outcomes for children 0-5 yrs.





NEW ZEALAND
POLICE
Ngā Pirihimana o Aotearoa